

Table of Contents - Operating Budget

1	Revenue Summary	10	Non-Instructional Services
2	Budget Summary - Salaries	11	District-Wide Instructional Services
3	Budget Summary - Operating Expenses	12	Student Services/Special Education
4	Memorial Elementary	13	Budget Totals
5	Essex Elementary	14	Current Enrollment
6	High School	15	Enrollment History
7	Middle School	16	Teacher Salary Scale & Dispersion
8	District Administration	16a	FY-16 & FY-18 Teacher Salary Scale
9	Facilities	17	Assessment Calculation



Revenue	2013-2014 Actual	2014-2015 Actual	% Increase	2015 - 2016 Budget	2015 - 2016 Actual	% Increase	2016-2017 Budget	% Inc. vs. Prior Budget	2017-2018 Budget	\$ Increase vs. Prior Budget	% Inc. vs. Prior Budget
Chapter 70 Aid	\$2.776.693	\$2,813,718	1.3%	\$2.789.036	\$2.850.168	1.3%	\$2,850,168	2.2%	\$2,926,838	\$76,670	2.7%
Regional School Transportation	\$103,648	\$126.305	21.9%	\$96,000	\$154,108	22.0%	\$96,000	0.0%	\$125,000	\$29,000	30.2%
(Less: School Choice Sending)	(\$57,300)	(\$58,402)	1.9%	(\$45,000)	(\$67,361)	15.3%	(\$60,000)	33.3%	(\$60,000)	\$0	0.0%
Total State Aid	\$2,823,041	\$2,881,621	2.1%	\$2,840,036	\$2,936,915	1.9%	\$2,886,168	1.6%	\$2,991,838	\$105,670	3.7%
Medicaid Reimbursement	\$10,964	\$39,435	259.7%	\$10,000	\$46,902	18.9%	\$20,000	100.0%	\$35,000	\$15,000	75.0%
Earnings on Investments	\$6,817	\$6,795	-0.3%	\$5,000	\$13,491	98.5%	\$5,000	0.0%	\$5,000	\$0	0.0%
Other Miscellaneous	\$11,441	\$36,955	223.0%	\$28,000	\$29,963	-18.9%	\$28,000	0.0%	\$28,000	\$0	0.0%
Total Miscellaneous Income	\$29,222	\$83,184	184.7%	\$43,000	\$90,356	8.6%	\$53,000	23.3%	\$68,000	\$15,000	28.3%
Excess & Deficiency Funds	\$200,000	\$200,000	0.0%	\$0		-100.0%	\$0	NM	\$0	\$0	0.0%
Total Revenue Before Assessments	\$3,052,263	\$3,164,805	3.7%	\$2,883,036	\$3,027,271	-4.3%	\$2,939,168	1.9%	\$3,059,838	\$120,670	4.1%
Manchester (Operating Budget)	\$11,317,664	\$11,756,951	3.88%	\$12,849,743	\$12,849,743	9.29%	\$13,320,239	3.66%	\$13,813,861	\$493,622	3.71%
Essex (Operating Budget)	\$6,481,083	\$6,665,060	2.84%	\$7,228,425	\$7,228,425	8.45%	\$7,423,549	2.70%	\$7,593,144	\$169,595	2.28%
Town Assessments	\$17,798,747	\$18,422,011	3.50%	\$20,078,169	\$20,078,169	8.99%	\$20,743,788	3.32%	\$21,407,006	\$663,218	3.20%
TOTAL GENERAL FUND REVENUE	\$20,851,010	\$21,586,816	3.53%	\$22,961,205	\$23,105,440	7.03%	\$23,682,956	3.14%	\$24,466,844	\$783,888	3.31%
(Less: Contribution to Stabilization Fund)	\$0	\$0		\$0	\$0		\$0		\$0	\$0	NM.
(Less: Contribution to Transportation Stabilization*)	\$0	(\$30,305)		\$0	(\$58,108)		\$0		\$0	\$0	NM
(Less: Contribution to Memorial Feasibility)	\$0	\$0		\$0	(\$200,000)		\$0		\$0	\$0	NM
Available General Fund Resources	\$20,851,010	\$21,556,511	3.38%	\$22,961,205	\$22,847,332	5.99%	\$23,682,956	3.14%	\$24,466,844	\$783,888	3.31%
Total Operating Budget (Historical Format)	\$21,399,234	\$21,648,478	1.16%	\$23,357,026	\$22,822,815	5.42%	\$24,008,457	2.79%	\$24,791,844	\$783,387	3.26%
(Less: Budgeted School Choice & Stimulus)	(\$570,000)	(\$150,000)		(\$400,000)	(\$340,946)		(\$325,000)	2.70	(\$325,000)	\$0	0.2070
General Fund Operating Budget (Restated)**	\$20,829,234	\$21,498,478	3.21%	\$22,957,026	\$22,481,869		\$23,683,457	3.16%	\$24,466,844	\$783,387	3.31%

*Per DESE guidelines, Transportation Aid in excess of budget may be held in reserve for one year only, and must be spent in the subsequent fiscal year.

**MERSD Budget reformatted (including prior periods) to show School Choice activity separately from General Fund, in accordance with DESE guidelines

Total Operating Expenditures	\$21,399,234	\$21,648,478		\$23,357,026	\$22,822,815		\$24,008,457	\$24,79	,844	
Plus: Transfer to close Food Service Deficit					\$64,639					
(Less: Choice/Stimulus Used for Operating)	(\$570,000)	(\$150,000)		(\$400,000)	(\$340,946)		(\$325,000)	(\$325	5,000)	
General Fund Expenditures	\$20,829,234	\$21,498,478		\$22,957,026	\$22,546,508		\$23,683,457	\$24,460	6,844	
General Fund Surplus/(Deficit)**	\$21,776	\$58,033		\$4,179	\$300,823		(\$501)			
***Surplus = Available Resources less Actual Expenditures	Surplus = Available Resources less Actual Expenditures									

School Choice Reserve Fund Balance									
Beginning Reserve Fund Balance	\$1,441,056	\$1,295,513		\$1,505,038	\$1,505,038		\$1,621,389	\$1,621,389	
+Receiving Revenue (annual income)	\$421,638	\$359,525	-14.7%	\$400,000	\$457,297	27.2%	\$325,000	\$325,000	
+Interest Earned	\$2,819	\$0	-100.0%	\$0	\$0	NM	\$0	\$0	
-Annual Spending from Fund****	(\$570,000)	(\$150,000)	-73.7%	(\$400,000)	(\$340,946)	127.3%	(\$325,000)	(\$325,000)	
=Annual Surplus/(Deficit)	(\$145,543)	\$209,525		\$0	\$116,351		\$0		
Ending Reserve Fund Balance	\$1,295,513	\$1,505,038	16.2%	\$1,505,038	\$1,621,389	7.7%	\$1,621,389	\$1,621,389	

^{****}FY-16 School Choice funds used for emergency water line repairs at Memorial School, instead of to fund operating as in prior years



DOE Account Code	Budget Summary	Expended 2013 - 2014	2014-2015 Staffing Level	Expended 2014-2015	2015-2016 Staffing Level	2015-2016 Budget	Expended 2015-2016	2016-2017 Staffing Level	2016-2017 Budget	2017-2018 Staffing Level	2017 - 2018 Budget	% Increase vs. Prior Budget
	SALARIES - STAFF											
	Superintendent's Office	\$205,506	1.5	\$208,359	1.5	\$219,091	\$212,345	1.5	\$224,318	1.5	\$230,593	2.8%
	Business Office	\$318,453	4.2	\$325,854	4.2	\$334.531	\$334,531	4.2	\$345,310		\$353.943	2.5%
1450	District Technology	\$193,702	2.2	\$196,820	2.2	\$200,532	\$201,138	2.2	\$201,824	Ē	\$207,756	2.9%
	Student Services Office	\$210,370	2.5	\$215,026	2.5	\$218,791	\$218,791	2.5	\$222,725	2.5	\$228,292	2.5%
2110	Curriculum Director	\$95,377	0.8	\$96,807	0.8	\$98,440	\$101,090	0.8	\$102,000	0.8	\$104,550	2.5%
2210	Principals/Asst. Principals	\$553,170	5.0	\$554,363	5.0	\$563,781	\$563,781	4.5	\$536,735	4.5	\$551,543	2.8%
2210	School Secretaries	\$235,885	5.0	\$242,405	5.0	\$246,254	\$245,479	5.0	\$250,571	5.0	\$256,772	2.5%
2300	Dept. Heads/Team/Curr. Leaders/PDC	\$101,108		\$101,258		\$113,761	\$103,405		\$116,036		\$118,647	2.3%
2305	Classroom Teachers	\$7,151,311	98.6	\$7,224,069	101.7	\$7,711,745	\$7,652,683	101.9	\$7,980,867	101.6	\$8,190,564	2.6%
2310	Special Ed Teachers	\$1,664,298	24.1	\$1,733,456	23.9	\$1,775,390	\$1,771,448	25.3	\$1,887,673	25.6	\$2,002,245	6.1%
2315	Special Ed Team Chairs	\$173,476	2.0	\$175,129	2.0	\$189,039	\$189,038	2.0	\$184,126	2.0	\$188,269	2.3%
2325	Substitute Teachers	\$211,444		\$172,223		\$210,000	\$179,747		\$180,000		\$161,000	-10.6%
2330	Teaching Assistants	\$796,624	31.4	\$832,098	30.5	\$778,209	\$769,751	34.8	\$884,670	34.8	\$916,362	3.6%
	Library/Media Coordinators	\$243,667	3.0	\$205,361	2.4	\$202,568	\$202,568	2.4	\$210,339	2.4	\$205,851	-2.1%
2440	SPED,LEP, H&H Tutors	\$88,436		\$88,204		\$123,076	\$129,940		\$135,446		\$168,846	24.7%
2710	Guidance/Adj. Counselors	\$471,659	6.0	\$468,242	6.2	\$510,873	\$512,971	7.4	\$636,378	7.4	\$646,936	1.7%
2800	Psychologists	\$155,847	2.0	\$226,839	2.0	\$234,658	\$234,658	2.0	\$245,783	2.0	\$254,117	3.4%
	Nurses	\$243,993	3.0	\$250,801	3.0	\$264,367	\$263,531	3.0	\$258,041	3.0	\$270,712	4.9%
	Transportation/Traffic/Emergency/Title IX	\$8,759		\$6,700		\$9,575	\$5,000		\$9,677		\$9,500	-1.8%
	Cafeteria/Recess Aides	\$38,504		\$53,203		\$43,924	\$45,059		\$47,609		\$48,800	2.5%
3510	Athletics (Office & Coaching Stipends)	\$310,607	2.0	\$316,216	1.5	\$319,088	\$261,598	1.5	\$321,352	1.5	\$324,861	1.1%
	Student Activity Stipends	\$115,439		\$116,147		\$114,435	\$120,810		\$118,551		\$121,218	2.2%
	Custodians	\$437,062	5.0	\$282,112	3.5	\$198,717	\$197,901	3.5	\$229,551	3.5	\$225,668	-1.7%
1 :	Facilities Department	\$106,312	1.5	\$73,824	2.0	\$141,638	\$141,638	2.0	\$158,888	2.0	\$163,097	2.6%
	Negotiations, Longevity & SLBB	\$99,815		\$103,212		\$111,622	\$111,904		\$120,000		\$125,500	4.6%
	Subtotal SALARIES	\$14,230,824	199.8	\$14,268,727	199.9	\$14,934,105	\$14,770,807	206.5	\$15,608,471	206.5	\$16,075,642	3.0%



DOE Account Code	Budget Summary	Expended 2013 - 2014	% Increase	Expended 2014-2015	% Increase	2015-2016 Budget	Expended 2015-2016	% Increase	2016-2017 Budget	% Increase vs. Prior Budget	2017 - 2018 Budget	% Increase vs. Prior Budget
	OPERATING EXPENSES											
1000	District Admin. Expenses	\$260,560	4.5%	\$190,383	-26.9%	\$309,287	\$236,160	24.0%	\$255,583	-17.4%	\$280.083	9.6%
	Bldg. Instr.Supplies/Equip	\$298,047	4.3%		0.9%		\$329,304	9.5%	\$345,855	5.2%	+,	•
	SPED Admin. Expenses	\$46,368	62.5%		-56.1%		• ' '	-1.3%	\$28,500	-24.6%		-1.8%
	Bldg. Admin. Expenses	\$49,061	7.0%		-21.7%			1.9%	\$45,600	-0.1%		14.8%
	SPED Contracted Services	\$183,984	11.9%		3.0%		\$310,584	63.9%	\$230,000	-22.8%		13.0%
	Professional Development	\$51,043	6.7%		-3.9%			5.3%	\$50,500	8.0%		0.0%
	New Curriculum Materials	\$84,592					• ' '	166.4%	\$61,000	-		
	Instructional Technology**	\$119,336	3.5%		83.9%		\$203,621	-7.2%	\$236,267	5.1%		0.0%
	Health Expenses	\$7,263	-27.2%		i :		• ' '	-0.1%	\$7,800	-11.4%		-
	Transportation/Traffic	\$323,534	4.1%		-0.5%		\$300,106	-6.8%	\$367,000	4.6%		1.5%
3300	SPED Transportation	\$290,264	19.8%	\$284,440	-2.0%	\$252,599	\$246,579	-13.3%	\$300,000	18.8%		-3.3%
	Athletics/Student Activities	\$77,463	46.6%	\$77,052	-0.5%	\$90,328	\$75,819	-1.6%	\$86,500	-4.2%	\$104,000	20.2%
	Utilities	\$452,453	3.0%	\$482,819	6.7%	\$485,738	\$456,717	-5.4%	\$541,500	11.5%	\$541,500	0.0%
4110	Custodial Supplies	\$69,570	12.4%	\$45,977	-33.9%	\$52,980	\$47,720	3.8%	\$55,977	5.7%	\$57,720	3.1%
4200	Maintenance	\$444,137	-3.0%	\$677,013	52.4%	\$576,066	\$511,967	-24.4%	\$592,600	2.9%	\$592,600	0.0%
5000	Insurance & Other Benefits	\$3,520,983	6.2%	\$3,557,321	1.0%	\$4,226,866	\$3,812,589	7.2%	\$4,304,321	1.8%	\$4,430,000	2.9%
7000	Facility Capital Expense	\$139,930	-32.8%	\$59,531	-57.5%	\$114,187	\$396,476	566.0%	\$104,000	-8.9%	\$105,000	1.0%
9100	SPED Tuition-Out/Summer	\$749,820	-6.0%	\$826,235	10.2%	\$907,305	\$920,693	11.4%	\$786,983	-13.3%	\$873,547	11.0%
	Subtotal OPERATIONS	\$7,168,410	3.5%	\$7,379,750	2.9%	\$8,422,922	\$8,052,009	9.1%	\$8,399,986	-0.3%	\$8,716,202	3.8%
	TOTAL	\$21,399,234		\$21,648,478	1.2%	\$23,357,026	\$22,822,815	5.4%	\$24,008,457	2.8%	\$24,791,844	3.3%
	(Less: Funded Outside of General Fund)	(\$570,000)		(\$150,000)	-73.7%	(\$400,000)	(\$340,946)	127.3%	(\$325,000)		(\$325,000)	
	Plus: General Fund Transfer to close Food	Service Defici	t				\$64,639					
	General Fund Operating Spending	\$20,829,234		\$21,498,478	3.2%	\$22,957,026	\$22,546,508	4.9%	\$23,683,457	3.2%	\$24,466,844	3.3%
	Contribution to fund Memorial Feasibility	\$0		\$0		\$0	\$200,000		\$0		\$0	
	Contribution to Stabilization Fund	\$0		\$0		\$0	\$0		\$0		\$0	
	Total Budgetary Use of Funds	\$20,829,234		\$21,498,478	3.2%	\$22,957,026	\$22,746,508	5.8%	\$23,683,457	3.2%	\$24,466,844	3.3%

^{*}MERSD Budget reformatted (including prior periods) to show School Choice activity separately from General Fund, in accordance with DESE guidelines



DOE Account Code	Memorial Elementary	2013-2014 Staffing Level	2013 - 2014 Expended	2014-2015 Staffing Level	2014-2015 Expended	2015-2016 Staffing Level	2015-2016 Budget	2015-2016 Expended	2016-2017 Staffing Level	2016-2017 Budget	% Increase vs. Prior Budget	2017-2018 Staffing Level	2017-2018 Budget	% Increase vs. Prior Budget
	SALARIES - STAFF													
1 :	Principal	1.0	\$114,963	1.0	\$116.687	1.0	\$118,663	\$118.663	1.0	\$121,629	2.5%	1.0	\$124.671	2.5%
	Secretary	1.0		1.0	\$50,216	1.0		\$51,194	1.0		2.5%		. , .	
1	Classroom Teachers	28.9	\$1,929,886	27.9	\$1,852,196		\$1,829,580			\$1,898,577	3.8%		\$1,985,939	
2310	Special Ed Teachers*	7.8	\$531,209	7.8	\$472,060	6.1	\$460,582	\$460,582	7.5	\$546,297	18.6%	7.8	\$604,443	10.6%
2315	Special Ed Team Chair	0.6	\$51,631	0.6	\$51,836	0.6	\$55,951	\$55,950	0.6	\$54,393	-2.8%	0.6	\$55,617	2.3%
	Substitutes		\$84,778		\$55,135		\$75,000	\$62,569		\$75,000	0.0%		\$73,000	
	Teaching Assistants	15.7			\$396,185	13.9	\$359,757	\$339,934	12.4		-11.6%		\$327,286	*
	Library/Media Coordinator	1.0	\$68,817	1.0	\$72,257	1.0		\$76,009	1.0	\$81,402	7.1%			
	Guidance Counselor	8.0	\$48,032	0.8	\$41,701	0.8		\$51,454	0.8	+ - ,	5.5%		,	
	Psychologist	1.0	\$65,616		\$68,699	1.0		\$69,362	1.0		10.5%			*
	Nurse	1.0	+ /	1.0	\$66,703	1.0	• ' '	\$67,929	1.0	+ ,	2.0%			
	Cafeteria/Recess Aides		\$22,038		\$32,925		\$23,417	\$24,205		\$25,000	6.8%		\$25,625	
1	Student Activity Stipends		\$9,352		\$9,495		\$7,410	\$10,309		\$9,216	24.4%		\$9,423	2.2%
4110	Custodians	3.5	\$174,365	1.5	\$52,085	0.0	\$0	\$96	0.0	\$3,500			\$0	
	Subtotal SALARIES	62.3	\$3,574,147	58.5	\$3,338,180	52.8	\$3,246,308	\$3,216,842	51.9	\$3,385,808	4.3%	52.2	\$3,554,750	5.0%
	OPERATING EXPENSES							! ! ! !						
2000	Instructional Supplies		\$88,140		\$79,426	! ! !	\$89,318	\$92,087		\$87,457	-2.1%		\$96,110	9.9%
	Administrative Expenses		\$8,084		\$3,250		\$9,900	\$7,663		\$7,900	-20.2%	İ	\$8,700	10.1%
	Instructional Technology		\$31,162		\$59,894		\$46,143	\$46,236		\$54,500	18.1%		\$54,500	
4100	Utilities		\$126,885		\$128,745		\$128,647	\$117,828		\$160,000	24.4%		\$160,000	0.0%
	Subtotal OPERATIONS		\$254,272		\$271,315		\$274,008	\$263,814		\$309,857	13.1%		\$319,310	•
	TOTAL		\$3,828,419		\$3,609,495		\$3,520,316	\$3,480,657	İ	\$3,695,665	5.0%		\$3,874,060	4.8%

^{*}FY-17 Special Ed teacher costs supressed by one-time revolving fund support of \$22K (FTE of 0.3)



DOE Account Code	Essex Elementary	2013-2014 Staffing Level	2013 - 2014 Expended	2014-2015 Staffing Level	2014-2015 Expended	2015-2016 Staffing Level	2015-2016 Budget	2015-2016 Expended	2016-2017 Staffing Level	2016-2017 Budget	% Increase vs. Prior Budget	2017-2018 Staffing Level	2017-2018 Budget	% Increase vs. Prior Budget
	SALARIES - STAFF												; ! ! !	
	Principal	1.0	\$111.269	1.0	\$114.438	1.0	\$116.357	\$116.357	1.0	\$119,228	2.5%	1.0	\$122.172	2.5%
1 :	Secretary	1.0	\$49.260	1.0	\$50,216	1.0	\$51.194	\$51.194	1.0	\$52.474	2.5%	-	\$53,786	2.5%
	Classroom Teachers	_	\$1,346,593		\$1,320,156	_	\$1,388,730	+ - , -		\$1,409,286	1.5%	•	\$1,468,857	4.2%
	Special Ed Teachers	4.3	\$323,468	4.3	\$328,904	4.2	\$310,067	\$307,326	4.4	\$326,127	5.2%		\$339,277	4.0%
	Special Ed Team Chair	0.4	\$34,420	0.4	\$34,557	0.4	\$37,300	\$37,300	0.4	\$36,262	-2.8%	0.4	\$37,078	2.3%
	Substitutes		\$40,882		\$27,750		\$50,000	\$20,893		\$50,000	0.0%		\$33,000	-34.0%
2330	Teaching Assistants	11.1	\$283,781	10.6	\$267,164	11.4	\$289,925	\$317,993	15.2	\$389,895	34.5%	15.2	\$402,018	3.1%
2340	Library/Media Coordinator	1.0	\$87,425	1.0	\$88,736	1.0	\$90,292	\$90,292	1.0	\$92,098	2.0%	1.0	\$94,170	2.2%
2710	Guidance Counselor	0.6	\$32,749	0.6	\$34,685	0.6	\$37,045	\$37,045	0.6	\$39,040	5.4%	0.6	\$41,447	6.2%
2800	Psychologist	1.0	\$90,231	1.0	\$91,562	1.0	\$93,138	\$93,138	1.0	\$94,971	2.0%	1.0	\$95,574	0.6%
	Nurse	1.0	\$86,051	1.0	\$87,342	1.0	+ , -	\$88,877	1.0	\$92,098	3.6%		\$94,170	2.2%
3400	Cafeteria/Recess Aides		\$16,466		\$16,279		\$16,344	\$16,756		\$17,500	7.1%		\$17,938	2.5%
3520	Student Activity Stipends		\$10,523		\$10,829		\$9,784	\$12,460		\$12,139	24.1%		\$12,412	2.2%
4110	Custodians	2.5	\$81,437	1.5	\$77,342	1.5	\$77,166	\$76,405	1.5	\$80,062	3.8%	1.5	\$80,976	1.1%
	Subtotal SALARIES	42.0	\$2,594,556	39.5	\$2,549,961	40.2	\$2,656,219	\$2,650,356	44.3	\$2,811,180	5.8%	44.3	\$2,892,875	2.9%
	OPERATING EXPENSES													
2000	Instructional Supplies		\$61,616		\$53,397	! ! !	\$61,045	\$61,587		\$57,283	-6.2%		\$60,250	5.2%
	Administrative Expenses		\$6,209		\$4,773		\$4,950	\$5,167		\$6,350	28.3%	•	\$4,750	-25.2%
	Instructional Technology		\$23,549		\$48,981		\$47,054	\$45,035		\$54,500	15.8%		\$54,500	0.0%
1	Utilities		\$81,545		\$84,639		\$84,321	\$79,717		\$105,500	25.1%		\$105,500	0.0%
	Subtotal OPERATIONS		\$172,920		\$191,791		\$197,370	\$191,506		\$223,633	13.3%		\$225,000	0.6%
	TOTAL		\$2,767,476		\$2,741,751		\$2,853,589	\$2,841,863		\$3,034,813	6.4%		\$3,117,875	2.7%



<u> </u>														
DOE Account Code	Manchester-Essex Regional High School	2013-2014 Staffing Level	2013 - 2014 Expended	2014-2015 Staffing Level	2014-2015 Expended	2015-2016 Staffing Level	2015-2016 Budget	2015-2016 Expended	2016-2017 Staffing Level	2016-2017 Budget	% Increase vs. Prior Budget	2017-2018 Staffing Level	2017-2018 Budget	% Increase vs. Prior Budget
	OALABIES STAFE													
!	SALARIES - STAFF	2.0	#040.000	2.0	#040.040	2.0	047 070	#047.070	4.5	¢477.070	40.40/	4.5	\$400.00 F	2.20/
	Principal & Assistant Principal* Secretaries	2.0 2.0	\$218,938 \$95,865					\$217,272 \$99,211						8
- 1	Secretaries Classroom Teachers	2.0 32.9	\$95,865 \$2,364,266		+ - ,	-				+ - /				B
	Special Ed Teachers	5.0	. , ,											8
	MS/HS Special Ed Team Chair	0.5	\$43,713										. ,	•
	Substitutes	0.5	\$47,652		\$61.735		\$50,000			\$20,000			\$20.000	
	Teaching Assistants	2.4	\$63,053		+ - ,	•		+- ,				•	+ -,	8
	Library/Media Coordinator	1.0	\$87,425					\$36,267						
	Guidance Counselors	2.9	\$246,951							+,			+ -,	8
- 1	Adjustment Counselor	0.6	\$44,924					\$64,327		· +				8
	Psychologist**	0.0	\$0	U.	\$33,289					+ ,				
	Nurse	1.0	\$86,051				+ , -	\$88,877					+ , -	8
	Athletics	2.0	\$310,607											5
3520	Student Activities Stipends		\$79,842		\$79,778		\$81,840	\$81,840		\$80,666	-1.4%		\$82,481	2.3%
4110	Custodians .	3.3	\$181,261	2.0	\$152,685	2.0	\$121,551	\$121,400	2.0	\$145,990	20.1%	2.0	\$144,692	-0.9%
	Subtotal SALARIES	55.6	\$4,208,469	54.3	\$4,284,509	53.9	\$4,448,263	\$4,371,841	56.0	\$4,677,273	5.1%	56.0	\$4,778,388	2.2%
	OPERATING EXPENSES													
2000	Instructional Supplies		\$82,981	<u>:</u>	\$88,657		\$89,525	\$96,910		\$103,862	16.0%		\$101,600	-2.2%
2210	Administrative Expenses		\$25,565	<u>.</u>	\$23,328		\$20,720	\$22,200	<u>:</u>	\$20,770	0.2%		\$24,301	17.0%
	Instructional Technology		\$40,588		\$62,431		\$72,740			\$53,633			\$53,633	•
	Athletic Supplies & Services	***	\$31,659		\$32,015	•	\$35,201		•	\$33,500	!	•	\$46,000	•
	Student Activities	****	\$40,721		\$40,027		\$45,000			\$45,000			\$45,000	•
	Utilities		\$244,023		\$269,434		\$272,770			\$276,000	•		\$276,000	
	Subtotal OPERATIONS		\$465,537		\$515,891		\$535,956	\$517,490		\$532,765	:		\$546,534	•
			. ,		, , , , , ,		. , , , , ,	. , .		. ,			, , , ,	
	TOTAL		\$4,674,006		\$4,800,401		\$4,984,219	\$4,889,331		\$5,210,038	4.5%		\$5,324,922	2.2%

^{*}HS Assistant Principal split 50/50 with Athletics beginning in FY17

^{**0.5} Full-Time Equivalent Psychologist funded outside of budget via federal grant, prior to FY-16

^{***\$12}K increase to General Fund Athletics budget in FY18 to keep Athletics Revolving Fund spending in line with user fees



DOE Account Code	Manchester-Essex Regional Middle School	2013-2014 Staffing Level	2013 - 2014 Expended	2014-2015 Staffing Level	2014-2015 Expended	2015-2016 Staffing Level	2015-2016 Budget	2015-2016 Expended	2016-2017 Staffing Level	2016-2017 Budget	% Increase vs. Prior Budget	2017-2018 Staffing Level	2017-2018 Budget	% Increase vs. Prior Budget
	SALARIES - STAFF													
2210	Principal	1.0	\$108,000	1.0	\$109,620	1.0	\$111,489	\$111,489	1.0	\$118,000	5.8%	1.0	\$120,875	2.4%
2210	Secretaries	1.0	\$40,574	1.0	\$42,196	1.0	\$42,155	\$42,155	1.0	\$41,431	-1.7%	1.0	\$42,467	2.5%
2305	Classroom Teachers	20.7	\$1,510,567	20.7	\$1,611,192	24.4	\$1,880,807	\$1,848,335	24.4	\$1,893,200	0.7%	24.1	\$1,880,422	-0.7%
2310	Special Ed Teachers	6.5	\$471,697	7.0	\$573,536	8.4	\$625,273	\$624,073	7.7	\$591,505	-5.4%	7.7	\$616,460	4.2%
2315	MS/HS Special Ed Team Chair	0.5	\$43,713	0.5	\$44,368	0.5	\$47,894	\$47,894	0.5	\$46,736	-2.4%	0.5	\$47,787	2.2%
2325	Substitutes		\$38,132		\$27,603		\$35,000	\$44,920		\$35,000	0.0%		\$35,000	0.0%
2330	Teaching Assistants	3.6	\$92,133	3.6	\$114,612	4.0	\$98,123	\$82,477	5.0	\$119,639	21.9%		\$128,678	
	Guidance Counselors	1.1	\$99,003	1.1	\$91,664	1.0	\$93,736	\$93,736	2.0	\$185,264	97.6%		\$191,148	
2800	Psychologist*	0.0	\$0	0.0	\$33,289	0.5	\$37,033	\$37,033	0.5	\$37,073	0.1%		\$38,429	
	Cafeteria/Recess Aides		\$0		\$3,999		\$4,163	\$4,098		\$5,109	22.7%	:	\$5,237	2.5%
3520	Student Activities Stipends		\$15,722		\$16,045		\$15,401	\$16,201		\$16,530	7.3%		\$16,902	2.2%
	Subtotal SALARIES	34.4	\$2,419,541	34.9	\$2,668,124	40.8	\$2,991,074	\$2,952,411	42.1	\$3,089,486	3.3%	41.8	\$3,123,405	1.1%
	OPERATING EXPENSES													
2000	Instructional Supplies		\$50,275		\$50,136		\$64,000	\$55,949		\$72,253	12.9%		\$79,493	10.0%
1 :	Administrative Expenses		\$9,202		\$7,062		\$10,080	\$4,126		\$10,580	5.0%		\$14,580	37.8%
	Instructional Technology		\$24,036		\$48,189		\$38,942	\$39,360		\$53,633	37.7%		\$53,633	1
3520	Student Activities		\$5,083		\$5,010		\$10,127	\$9,601		\$8,000	-21.0%		\$13,000	62.5%
	Subtotal OPERATIONS		\$88,597		\$110,397		\$123,149	\$109,036		\$144,466	17.3%		\$160,706	11.2%
	TOTAL		#0.500.400		*0.770.504	<u> </u>	* 0.444.000	*** *** ***	<u> </u>	\$0.000.050	0.00/	<u> </u>	* 0.004.444	4.00/
	TOTAL		\$2,508,138		\$2,778,521		\$3,114,223	\$3,061,448		\$3,233,952	3.8%		\$3,284,111	1.6%

^{*0.5} Full-Time Equivalent Psychologist funded outside of budget via federal grant, prior to FY-16



										1				
DOE Account Code	District Administration	2013-2014 Staffing Level	2013 - 2014 Expended	2014-2015 Staffing Level	2014-2015 Expended	2015-2016 Staffing Level	2015-2016 Budget	2015-2016 Expended	2016-2017 Staffing Level	2016-2017 Budget	% Increase vs. Prior Budget	2017-2018 Staffing Level	2017-2018 Budget	% Increase vs. Prior Budget
	SALARIES - STAFF													
i	School Committee Secretary		\$2.877		\$2,690		\$10.000	\$3,254		\$10.000	0.0%		\$10.000	0.0%
	Superintendent	1.0	\$2,677 \$173,500	1.0	\$176,103	1.0	\$178,970	\$3,254 \$178,970	1.0	\$10,000	2.5%		\$188,947	3.0%
	Superintendent's Secretary	0.5		0.5	\$29.566	0.5	\$30.121	\$30,121	0.5	\$30,875	2.5%	•	\$31.646	2.5%
	Business Manager	1.0	\$126,000	1.0	\$127,890	1.0	\$130,033	\$130.033	1.0	\$135,700	4.4%		\$139.093	2.5%
	Treasurer	0.2		0.2	\$23,196	0.2	\$23,769	\$23,769	0.2	\$24,363	2.5%		\$24,972	2.5%
	Business Office	3.0	\$169,600	3.0	\$174,768	3.0	\$180,729	\$180,729	3.0	\$185,247	2.5%	•	\$189,878	2.5%
- 1	Network Administrator*	1.0		1.0	\$94,709	1.0	\$96,571	\$96,571	1.0	\$95,953	-0.6%		\$98,834	3.0%
1450	Computer Technician*	1.0	\$76,765	1.0	\$77,909	1.0	\$79,351	\$79,295	1.0	\$80,371	1.3%	1.0	\$82,784	3.0%
	Subtotal SALARIES	7.7	\$693,816	7.7	\$706,831	7.7	\$729,544	\$722,743	7.7	\$745,953	2.2%	7.7	\$766,154	2.7%
	OPERATING EXPENSES												i ! ! !	
1000	Administrators' Prof. Dev.		\$7,823		\$9,894		\$10,000	\$11,580		\$10,000	0.0%		\$11,000	10.0%
1110	School Committee Expenses		\$14,203		\$11,084		\$21,000	\$12,048		\$19,000	-9.5%		\$16,000	-15.8%
1210	Office Supplies & Postage		\$6,659		\$6,786		\$7,500	\$7,447		\$7,500	0.0%		\$7,500	0.0%
1210	Supt. Contracted Services		\$64,695		\$59,640		\$65,000	\$83,453		\$65,000	0.0%	•	\$80,000	23.1%
1410	Admin. Software & Support		\$55,519		\$50,601		\$56,250	\$70,771		\$63,250	12.4%		\$57,750	-8.7%
1430	Legal Services		\$67,656		\$5,133		\$70,000	\$11,141	i !	\$48,000	-31.4%		\$65,000	35.4%
1450	Technology Equipment		\$39,033		\$42,153		\$73,276	\$33,955	!	\$36,833	-49.7%	•	\$36,833	0.0%
5100	Essex Regional Retirement		\$426,747		\$456,811		\$494,914	\$494,914	<u>.</u> !	\$582,125	17.6%		\$600,000	3.1%
5200	Health & Life Insurance	**	\$2,189,574	*	\$2,113,334	*	\$2,374,932	\$1,974,836	*	\$2,166,577	-8.8%	*	\$2,128,000	-1.8%
	Health & Life Insurance -Retirees		\$524,015		\$558,858		\$593,691	\$593,692	i ! !	\$727,027	22.5%	i	\$862,941	18.7%
	OPEB Trust Contribution		\$0		\$50,000		\$350,000	\$349,544		\$417,059	19.2%		\$417,059	0.0%
	Medicare Expense		\$207,014		\$208,735		\$223,871	\$215,660		\$225,533	0.7%	•	\$234,000	3.8%
	Other Insurance		\$173,633		\$169,583		\$189,458	\$183,943		\$186,000	-1.8%	:	\$188,000	1.1%
	Subtotal OPERATIONS		\$3,776,573		\$3,742,612		\$4,529,891	\$4,042,984		\$4,553,904	0.5%		\$4,704,083	3.3%
i	TOTAL		\$4,470,389	: 	\$4,449,443		\$5,259,436	\$4,765,727	i 	\$5,299,857	0.8%	: 	\$5,470,237	3.2%

^{*}Actual FY18 increase for Network Administrator & Computer Technician is 2.5%. FY-17 budget needs to be corrected.

^{**}Funded in portion outside of the General Fund, via School Choice Funds. See revenue summary for additional detail.



DOE Account Code	Facilities	2013-2014 Staffing Level	2013 - 2014 Expended	2014-2015 Staffing Level	2014-2015 Expended	2015-2016 Staffing Level	2015-2016 Budget	2015-2016 Expended	2016-2017 Staffing Level	2016-2017 Budget	% Increase vs. Prior Budget	2017- 2018 Staffing Level	2017-2018 Budget	% Increase vs. Prior Budget
	SALARIES - STAFF		•					•						
	Facilities Manager*	1.0	\$87,209	•	\$72,551	1.0	\$84,625	; · · ·	i	\$100,450			\$103,198	
	Maintenance Technician**	0.0	\$0		\$0		\$57,013		11	\$58,438			\$59,899	
	Facilities Secretary	0.5	\$19,103		\$1,273	•	\$0	, , , ,		\$0		0.0	\$0	
	Subtotal SALARIES OPERATING EXPENSES	1.5	\$106,312	1.5	\$73,824	2.0	\$141,638	\$141,638	2.0	\$158,888	12.2%	2.0	\$163,097	2.6%
4110	Custodial Supplies		\$69,570		\$45,977		\$52,980	\$47,720		\$55,977	5.7%		\$57,720	3.1%
4200	Bldg & Grds Maintenance-Memorial		\$78,152		\$105,473		\$64,430	\$44,691		\$78,500	21.8%		\$78,500	0.0%
4200	Bldg & Grds Maintenance-Essex		\$66,692		\$75,723		\$49,105	\$37,173		\$60,500	23.2%		\$60,500	0.0%
4200	Bldg & Grds Maintenance-MERHS		\$87,397		\$214,209	! !	\$95,319	\$101,553		\$116,000	21.7%		\$116,000	0.0%
	Contracted Services***		\$211,896		\$281,607		\$367,212	\$328,550		\$337,600	-8.1%		\$337,600	0.0%
4220	Capital Repairs****		\$139,930		\$59,531	i !	\$114,187	\$396,476		\$104,000	-8.9%		\$105,000	1.0%
	Subtotal OPERATIONS		\$653,638		\$782,521		\$743,232	\$956,163		\$752,577	1.3%		\$755,320	0.4%
	TOTAL		\$759,950		\$856,345		\$884,870	\$1,097,801		\$911,465	3.0%		\$918,417	0.8%

^{*}Actual FY18 increase for Facilities Manager is 2.5%. FY-17 budget needs to be corrected.

^{**}New Maintenance Technician position funded in FY-16 via savings from outsourcing of custodial services (see below)

^{***}FY-15 increase in contracted service relates to outsourcing of 4.0 FTE night-time custodial positions.

^{****}FY16 Capital Repairs include \$340,946 funded outside of General Fund by School Choice revenues, to cover emergency repairs to water service line at Memorial School



DOE Account Codes	Non-Instructional Services	2013-2014 Staffing Level	2013 - 2014 Expended	2014- 2015 Staffing Level	2014-2015 Expended	2015- 2016 Staffing Level	2015-2016 Budget	2015-2016 Expended	2016- 2017 Staffing Level	2016-2017 Budget	% Increase vs. Prior Budget	2017-2018 Staffing Level	2017-2018 Budget	% Increase vs. Prior Budget
	SALARIES - STAFF													
1 :	Title IX Coordinator		\$5,000		\$5,000		\$5,075	\$5,000		\$5,177	2.0%		\$5,000	-3.4%
3200	Nurse Substitutes		\$5,562		\$9,414		\$18,684	\$17,848		\$6,000			\$13,000	116.7%
3600	Emergency Response Liaison		\$0		\$0		\$0			\$0				
5500	Crossing Guards		\$3,759		\$1,700		\$4,500	\$0		\$4,500	0.0%	i ! !	\$4,500	0.0%
	Subtotal SALARIES	0.0	\$14,321	0.0	\$16,114	0.0	\$28,259	\$22,848	0.0	\$15,677	-44.5%	0.0	\$22,500	43.5%
	OPERATING EXPENSES													
3200	School Physician		\$3,000		\$2,500		\$3,000	\$3,000		\$3,000	0.0%	i ! !	\$3,000	0.0%
3200	Nurses' Professional Development		\$225		\$0		\$232	\$232		\$500	115.4%	i ! !	\$500	0.0%
	Nurses' Supplies		\$4,263		\$5,015		\$5,800	\$4,511		\$4,800			\$4,800	:
1	Transportation Contracted Services		\$295,691		\$298,451		\$319,300	\$268,974		\$335,000	1	:	\$335,000	:
1 .	Transportation Maint. & Supplies		\$26,518		\$21,102		\$30,000	\$28,470		\$30,000	•	ì	\$33,000	•
	School Security Contracted		\$1,325		\$2,280		\$1,500			\$2,000			\$4,500	
	Subtotal OPERATIONS		\$331,022		\$329,348		\$359,832	\$307,848		\$375,300	4.3%		\$380,800	1.5%
	TOTAL		\$345,343		\$345,462		\$388,091	\$330,696		\$390,977	0.7%		\$403,300	3.2%



Signature Sign	DOE Account Codes	District-Wide Instructional Services	2013-2014 Staffing Level	2013-2014 Adjusted Budget	2013 - 2014 Expended	2014- 2015 Staffing Level	2014-2015 Expended	2015- 2016 Staffing Level	2015-2016 Budget	2015-2016 Expended	Ottairing	2016-2017 Budget	% Increase vs. Prior Budget	2017- 2018 Staffing Level	2017-2018 Budget	% Increase vs. Prior Budget
OPERATING EXPENSES \$4,500 \$4,971 \$5,092 \$6,261 \$5,765 \$6,000	2210 2300 2300 2300 2300 2440 2440	Curriculum & Instructional Technology Direct Substitute Building Secretaries Dept. Heads/Team/Curr Leaders Cohort Coaches Prof. Dvlpmt Committee/MERSD-U Longevity ELL Coordinator Tutors (LEP,504, H&H, etc.) Sick Leave Buy Back		\$1,500 \$82,853 \$8,702 \$16,564 \$71,400 \$48,032 \$38,000 \$20,000	\$713 \$83,608 \$8,704 \$8,796 \$78,560 \$48,430 \$6,823		\$2,475 \$86,424 \$8,836 \$5,998 \$83,212 \$0 \$65,697 \$20,000		\$2,500 \$87,728 \$8,968 \$17,065 \$90,622 \$66,554 \$19,642 \$20,000	\$1,725 \$87,249 \$8,836 \$7,320 \$89,624 \$66,554 \$23,325 \$20,000		\$2,500 \$89,483 \$9,147 \$17,406 \$100,000 \$70,166 \$27,000 \$20,000	0.0% 2.0% 2.0% 2.0% 10.3% 5.4% 37.5% 0.0%	1.0	\$2,500 \$91,496 \$9,353 \$17,798 \$103,000 \$71,745 \$42,000 \$20,000	2.3% 2.2% 2.3% 3.0% 2.3% 55.6% 0.0%
TOTAL \$551,772 \$517,901 \$479,824 \$578,407 \$577,904 \$603,202 4.3% \$631,580	2350 2400 2440	OPERATING EXPENSES Curriculum Development Office Technology Staff Development Curriculum/Technology Small Capital Tutor Supplies District Wide Professional Development Subtotal OPERATIONS		\$4,500 \$5,000 \$101,000 \$0 \$35,000 \$145,500	\$4,971 \$0 \$84,592 \$1,410 \$50,818 \$141,790	1.8	\$5,092 \$3,335 \$32,008 \$0 \$45,739 \$86,174	2.0	\$6,261 \$0 \$85,978 \$2,500 \$46,540 \$141,279	\$5,765 \$0 \$85,268 \$2,162 \$51,434 \$144,629	2.0	\$6,000 \$5,000 \$81,000 \$3,000 \$45,000 \$140,000	-4.2% NM -5.8% 20.0% -3.3% -0.9%		\$6,000 \$5,000 \$81,000 \$3,500 \$45,000 \$140,500	0.0% 0.0% 16.7% 0.0% 0.4%



DOE Account Codes	Student Services/ Special Education*	2013-2014 Staffing Level	2013-2014 Adjusted Budget	2013 - 2014 Expended	2014-2015 Staffing Level	2014-2015 Budget	2014-2015 Expended	2015-2016 Staffing Level	2015-2016 Budget	2015-2016 Expended	2016-2017 Staffing Level	2016-2017 Budget	% Increase vs. Prior Budget	2017-2018 Staffing Level	2017-2018 Budget	% Increase vs. Prior Budget
2100 2100 2300	SALARIES - STAFF Student Services Director Student Services Secretary Student Services Data Admin Special Education Extended Services Special Education Tutors	1.0 1.0 0.5	\$122,985 \$58,257 \$29,128 \$2,500 \$12,000	\$122,985 \$58,257 \$29,128 \$12,219 \$20,964	1.0 1.0 0.5	\$124,830 \$59,131 \$29,566 \$12,000 \$12,180	\$126,330 \$59,131 \$29,566 \$10,594 \$11,914	1.0 1.0 0.5	\$128,427 \$60,243 \$30,121 \$0 \$36,880	\$128,427 \$60,243 \$30,122 \$3,834 \$36,227	1.0 1.0 0.5	\$130,101 \$61,749 \$30,875 \$14,280 \$24,000	1.3% 2.5% 2.5% NM -34.9%	1.0 0.5	\$133,353 \$63,293 \$31,646 \$14,601 \$40,500	2.5% 2.5% 2.5% 2.2% 68.8%
	Subtotal SALARIES	2.5	\$224,870	\$243,553	2.5	\$237,706	\$237,534	2.5	\$255,671	\$258,852	2.5	\$261,005	2.1%	2.5	\$283,393	8.6%
2100 2100 2300 2300 2400 2720 3300	OPERATING EXPENSES Legal Fees Administrative Expenses & Travel Contracted Services (OT/PT, Speech, etc.) Summer Program SPED Equipment & Instructional Supplies Special Education Testing SPED/McKinney Vento Transportation Tuition Out & Contingency** Subtotal OPERATIONS	**	\$22,000 \$7,900 \$220,000 \$76,500 \$17,800 \$6,500 \$267,550 \$720,346 \$1,338,596	\$40,100 \$6,268 \$183,984 \$68,957 \$6,981 \$6,643 \$290,264 \$680,863 \$1,284,060		\$22,000 \$8,200 \$220,000 \$76,500 \$17,900 \$6,500 \$300,000 \$884,594 \$1,535,694	\$15,777 \$4,568 \$189,456 \$65,237 \$23,610 \$5,616 \$284,440 \$760,998 \$1,349,701		\$30,000 \$7,800 \$298,000 \$69,743 \$16,000 \$6,500 \$252,599 \$837,563 \$1,518,204	\$16,200 \$3,873 \$310,584 \$69,743 \$14,447 \$6,162 \$246,579 \$850,950 \$1,518,538		\$22,000 \$6,500 \$230,000 \$85,000 \$15,900 \$6,100 \$300,000 \$701,983 \$1,367,483	-26.7% -16.7% -22.8% -0.6% -6.2% 18.8% -16.2% -9.9%		\$22,000 \$6,000 \$260,000 \$85,000 \$24,400 \$8,000 \$290,000 \$788,547 \$1,483,947	0.0% -7.7% 13.0% 0.0% 53.5% 31.1% -3.3% 12.3% 8.5%
	TOTAL		\$1,563,466	\$1,527,613		\$1,773,400	\$1,587,236		\$1,773,876	\$1,777,390		\$1,628,488	-8.2%		\$1,767,340	8.5%

^{*}Special Education instructional staff budgeted at individual school level

 Grant Funded Tuitions
 2013-2014
 2014-2015
 2015-2016
 2016-2017
 2017-2018

 Grant Funded Tuitions
 \$387,645
 \$421,000
 \$150,000
 \$155,000
 \$162,011

^{**}Each year's Tuition Out line excludes tuitions funded by grants (Circuit Breaker, IDEA, ARRA) outside General Fund budget as follows:



									%		
									Increase		% Increase
	2013 - 2014	%	2014-2015	%	2015-2016	2015-2016	%	2016-2017	vs. Prior	2017-2018	vs. Prior
Total Spending	Expended	Increase	Expended	Increase	Budget	Actual	Increase	Budget	Budget	Budget	Budget
Memorial Elementary	\$3,828,419	5.18%	\$3,609,495	-5.72%	\$3,520,316	\$3,480,657	-3.57%	\$3,695,665	4.98%	\$3,874,060	4.83%
Essex Elementary	\$2,767,476	1.73%	\$2,741,751	-0.93%	\$2,853,589	\$2,841,863	3.65%	\$3,034,813	6.35%	\$3,117,875	2.74%
High School	\$4,674,006	2.92%	\$4,800,401	2.70%	\$4,984,219	\$4,889,331	1.85%	\$5,210,038	4.53%	\$5,324,922	2.21%
Middle School	\$2,508,138	11.00%	\$2,778,521	10.78%	\$3,114,223	\$3,061,448	10.18%	\$3,233,952	3.84%	\$3,284,111	1.55%
Administration & Employee Benefits	\$4,470,389	5.85%	\$4,449,443	-0.47%	\$5,259,436	\$4,765,727	7.11%	\$5,299,857	0.77%	\$5,470,237	3.21%
Facilities	\$759,950	-6.68%	\$856,345	12.68%	\$884,870	\$1,097,801	28.20%	\$911,465	3.01%	\$918,417	0.76%
Non-Instructional Services	\$345,343	2.04%	\$345,462	0.03%	\$388,091	\$330,696	-4.27%	\$390,977	0.74%	\$403,300	3.15%
District-Wide Instruction	\$517,901	-0.86%	\$479,824	-7.35%	\$578,407	\$577,904	20.44%	\$603,202	4.29%	\$631,580	4.70%
Student Services*	\$1,527,613	3.20%	\$1,587,236	3.90%	\$1,773,876	\$1,777,390	11.98%	\$1,628,488	-8.20%	\$1,767,340	8.53%
TOTAL	\$21,399,234	4.18%	\$21,648,478	1.16%	\$23,357,026	\$22,822,815	5.42%	\$24,008,457	2.79%	\$24,791,844	3.26%
(Less: Funded Outside of General Fund)	(\$570,000)		(\$150,000)		(\$400,000)	(\$340,946)	127.30%	(\$325,000)	-18.75%	(\$325,000)	0.00%
Plus: General Fund Transfer to close Food	Service Deficit					\$64,639					İ
General Fund Operating Spending*	\$20,829,234	1.41%	\$21,498,478	3.21%	\$22,957,026	\$22,546,508	4.87%	\$23,683,457	3.16%	\$24,466,844	3.31%

^{*}Student Services instructional staff budgeted within individual school totals

^{*}MERSD Budget reformatted to show School Choice activity separately from General Fund, in accordance with DESE guidelines

Salaries	\$14,230,824	4.54%	\$14,268,727	0.27%	\$14,934,105	\$14,770,807	3.13% \$15,608,471	4.52% \$16,075,642	2.99%
Expenses	\$6,598,410	-4.74%	\$7,229,750	9.57%	\$8,022,922	\$7,775,702	13.40% \$8,074,986	0.65% \$8,391,202	3.92%
Total	\$20,829,234	1.41%	\$21,498,478	3.21%	\$22,957,026	\$22,546,508	6.50% \$23,683,457	3.16% \$24,466,844	3.31%

Enrollment as of Oct. 1, 2016

Students by School	Pre-K	K	Gr 1	Gr 2	Gr 3	Gr 4	Gr 5	Gr 6	Gr 7	Gr 8	Gr 9	Gr 10	Gr 11	Gr 12	PG	Total
Memorial	12	41	39	51	66	79	73									361
Essex		29	28	37	46	43	42									225
Middle School								124	132	131						387
MERHS											115	103	98	109		425
Total Students	12	70	67	88	112	122	115	124	132	131	115	103	98	109	0	1,398
Sub-Total: Resident Studer	nts															
Manchester	7	42	39	48	68	78	72	68	85	83	70	59	53	66	0	838
Essex	5	26	28	37	43	44	43	49	44	45	32	33	32	35	0	496
Total Resident Students	12	68	67	85	111	122	115	117	129	128	102	92	85	101	0	1,334
Sub-Total: School Choice S	Students	}														
Memorial				3	1											4
Essex		2														2
Middle School								7	3	3						13
MERHS											13	11	13	8		45
Total School Choice	0	2	0	3	1	0	0	7	3	3	13	11	13	8	0	64
Resident + Choice Students	12	70	67	88	112	122	115	124	132	131	115	103	98	109	0	1,398
SPED Tuition-Out																
Manchester						1	2	1	2		1		1	3		11
Essex							1			1				2	2	6
School Choice																0
Total	0	0	0	0	0	1	3	1	2	1	1	0	1	5	2	17
											ln-	-District	SPEI	D Tuition	n Out	Total
Manchester												838	+	11	=	849
Essex												496	+	6	=	502
School Choice												64	+	0	=	64
Total												1,398		17		1,415

									En	rollme	ent His	story*								
																Growth	School	School	Resident	Resident
	Pre-K		_	_		-						-		Gr 12	Total	Rate		Choice Out	Total	Growth
2000-01	0	88	99	107	99	94	101	113	120	91	102	83	91	78	1,266		119.5	73.6	1,147	
2001-02	0	84	92	98	108	100	99	97	109	120	96	94	76	85	1,258	-0.6%	133.0	64.8	1,125	-1.9%
2002-03	0	94	88	101	105	110	97	89	92	106	99	85	96	74	1,236	-1.7%	120.7	60.5	1,115	-0.9%
2003-04	0	83	98	90	97	104	104	91	89	94	100	98	91	87	1,226	-0.8%	137.3	48.7	1,089	-2.4%
2004-05	0	87	100	102	100	98	106	104	91	90	106	94	99	91	1,268	3.4%	149.7	36.0	1,118	2.7%
2005-06	9	90	90	99	108	105	103	105	107	93	104	101	96	98	1,308	3.2%	144.1	29.3	1,164	4.1%
2006-07	10	88	94	92	107	109	110	102	103	106	101	95	99	99	1,315	0.5%	144.3	30.3	1,171	0.6%
2007-08	19	92	92	96	107	112	110	111	109	106	114	100	98	94	1,360	3.4%	148.0	22.1	1,212	3.5%
2008-09	19	100	106	97	98	106	115	113	106	107	107	109	102	97	1,382	1.6%	142.0	13.5	1,240	2.3%
2009-10	40	109	101	110	104	100	107	122	116	109	117	110	110	102	1,457	5.4%	125.0	13.2	1,332	7.4%
2010-11	34	110	116	115	116	108	108	110	127	113	123	113	116	109	1,518	4.2%	121.0	10.0	1,397	4.9%
2011-12	35	99	112	124	122	122	113	109	118	125	121	126	110	113	1,549	2.0%	111.0	7.6	1,438	2.9%
2012-13	26	106	108	116	129	126	126	117	112	116	125	125	116	114	1,562	0.8%	96.0	9.2	1,466	1.9%
2013-14	20	99	115	109	113	130	130	126	119	110	118	116	115	112	1,532	-1.9%	80.0	11.5	1,452	-1.0%
2014-15	19	81	108	117	116	117	133	132	124	120	101	111	115	113	1,507	-1.6%	74.0	11.0	1,433	-1.3%
2015-16	17	62	84	106	119	115	121	133	132	119	111	99	108	115	1,441	-5.9%	70.0	11.0	1,371	-5.6%
2016-17	12	70	67	88	112	122	115	124	132	131	115	103	98	109	1,398	-7.2%	64.0	11.0	1,334	-6.9%

^{*}All enrollments as of October 1st, per DESE certification process.

FY-18 BUDGETED TEACHER FTE DISPERSION

FY-18 SALARY SCHEDULE

2.25%

Step	В	M B+45	M+15	CAGS MM M+30	CAGS+15 MM+15 M+45	PhD/EdD CAGS+30 MM+30G MMG MM+30 M+60	Total
1							0.0
2	1.9	0.8					2.7
3	0.4	1.0					1.4
4		3.0		1.0			4.0
5		3.0	1.0	0.6			4.6
6		3.0		1.6			4.6
7		4.0	1.0	1.8			6.8
8	1.0	2.0	2.0	1.0		1.0	7.0
9	1.0	4.0	2.0	1.0	1.0	1.0	10.0
10	1.0	1.8	3.0	1.6			7.4
11		2.0		1.0			3.0
12		5.5	0.5	1.9	1.0	1.0	9.9
13	1.0	3.0	2.0		1.0		7.0
14	1.0	1.0	1.0	3.0	3.0	1.0	10.0
15	2.0	17.3	6.0	21.0	8.7	17.0	72.0
Total	9.3	51.4	18.5	35.5	14.7	21.0	150.5

						PhD/EdD
						CAGS+30
						MM+30G
				CAGS	CAGS+15	MMG
		M		MM	MM+15	MM+30
Step	В	B+45	M+15	M+30	M+45	M+60
1	\$45,039	\$50,750	\$53,542	\$56,333	\$57,742	\$58,814
2	\$46,715	\$53,083	\$55,984	\$58,882	\$60,292	\$61,392
3	\$48,390	\$55,415	\$58,425	\$61,430	\$62,841	\$63,969
4	\$50,067	\$57,749	\$60,866	\$63,980	\$65,390	\$66,547
5	\$51,741	\$60,080	\$63,305	\$66,530	\$67,938	\$69,126
6	\$53,415	\$62,414	\$65,748	\$69,078	\$70,488	\$71,703
7	\$54,870	\$64,747	\$68,188	\$71,629	\$73,038	\$74,280
8	\$56,767	\$67,079	\$70,629	\$74,176	\$75,585	\$76,858
9	\$59,001	\$69,412	\$73,070	\$76,725	\$78,135	\$79,435
10	\$61,237	\$71,745	\$75,511	\$79,273	\$80,683	\$82,015
11	\$63,470	\$74,078	\$77,952	\$81,487	\$83,234	\$84,591
12	\$65,706	\$76,408	\$80,393	\$84,373	\$85,782	\$87,170
13	\$67,938	\$78,743	\$82,832	\$86,921	\$88,332	\$89,749
14	\$70,174	\$81,078	\$85,273	\$89,472	\$90,881	\$92,325
15	\$70,847	\$81,748	\$85,944	\$92,695	\$94,170	\$95,574

Full-Time Equivalent Staff

 Memorial
 39.8

 Essex
 27.6

 HS
 47.1

 MS
 36.1

 Total*
 150.5

^{*}Includes 4.4 grant funded FTEs that are not included in General Fund Budget

FY-16 SALARY SCHEDULE

1.5% + \$225

						PhD/EdD CAGS+30 MM+30G
				CAGS	CAGS+15	MMG
		M		MM	MM+15	MM+30
Step	В	B+45	M+15	M+30	M+45	M+60
1	\$43,184	\$48,660	\$51,337	\$54,013	\$55,364	\$56,392
2	\$44,791	\$50,897	\$53,678	\$56,457	\$57,809	\$58,864
3	\$46,397	\$53,133	\$56,019	\$58,900	\$60,253	\$61,334
4	\$48,005	\$55,371	\$58,360	\$61,345	\$62,697	\$63,807
5	\$49,610	\$57,606	\$60,698	\$63,790	\$65,140	\$66,279
6	\$51,216	\$59,844	\$63,040	\$66,233	\$67,585	\$68,750
7	\$52,611	\$62,080	\$65,380	\$68,679	\$70,030	\$71,221
8	\$54,429	\$64,317	\$67,721	\$71,122	\$72,473	\$73,693
9	\$56,572	\$66,554	\$70,061	\$73,566	\$74,918	\$76,164
10	\$58,715	\$68,790	\$72,401	\$76,009	\$77,361	\$78,637
11	\$60,856	\$71,027	\$74,742	\$78,131	\$79,806	\$81,108
12	\$63,000	\$73,262	\$77,082	\$80,898	\$82,249	\$83,580
13	\$65,140	\$75,500	\$79,421	\$83,341	\$84,694	\$86,053
14	\$67,284	\$77,739	\$81,762	\$85,787	\$87,138	\$88,523
15	\$67,929	\$78,381	\$82,405	\$88,877	\$90,292	\$91,638

FY-17 SALARY SCHEDULE*

2.00%

		2.00 /6				
		М		CAGS MM	CAGS+15 MM+15	PhD/EdD CAGS+30 MM+30G MMG MM+30
Step	В	B+45	M+15	M+30	M+45	M+60
1	\$44,048	\$49,633	\$52,364	\$55,093	\$56,471	\$57,520
2	\$45,687	\$51,915	\$54,752	\$57,586	\$58,965	\$60,041
3	\$47,325	\$54,196	\$57,139	\$60,078	\$61,458	\$62,561
4	\$48,965	\$56,478	\$59,527	\$62,572	\$63,951	\$65,083
5	\$50,602	\$58,758	\$61,912	\$65,066	\$66,443	\$67,605
6	\$52,240	\$61,041	\$64,301	\$67,558	\$68,937	\$70,125
7	\$53,663	\$63,322	\$66,688	\$70,053	\$71,431	\$72,645
8	\$55,518	\$65,603	\$69,075	\$72,544	\$73,922	\$75,167
9	\$57,703	\$67,885	\$71,462	\$75,037	\$76,416	\$77,687
10	\$59,889	\$70,166	\$73,849	\$77,529	\$78,908	\$80,210
11	\$62,073	\$72,448	\$76,237	\$79,694	\$81,402	\$82,730
12	\$64,260	\$74,727	\$78,624	\$82,516	\$83,894	\$85,252
13	\$66,443	\$77,010	\$81,009	\$85,008	\$86,388	\$87,774
14	\$68,630	\$79,294	\$83,397	\$87,503	\$88,881	\$90,293
15	\$69,288	\$79,949	\$84,053	\$90,655	\$92,098	\$93,471

Town Assessment - Apportionment Formula (by Regional Agreement) Certified by MERSD Treasurer in March 2017

ocal Assessments Required to Fund FY-18 Budget	\$21,407,006
ess: State Aid & Other	(\$3,059,838
otal FY-18 Expense Budget	\$24,466,844
otal Funding: State Aid & Other	\$3,059,838
Sub-Total - Other Revenues/Funding	\$68,00
Use of Excess & Deficiency	\$1
Contribution to Stabilization	\$
Medicaid Reimbursement	\$35,00
Other Miscellaneous	\$28,00
Bank Interest	\$5,00
Other Revenues	
Sub-Total - State Aid	\$2,991,83
(Less: Choice Sending Tuition)	(\$60,00
Transportation Aid	\$125,00
Chapter 70	\$2,926,83
State Aid	

2. Local Assessment Breakdown: Instructional & Non-Instructional Cost	S	
FY-18 Instructional Spending	\$15,388,701	62.89614%
FY-18 Non-Instructional Spending	\$9,078,143	37.10386%
Total FY-18 Budget: Instructional & Non-Instructional Spending	\$24,466,844	100.00000%
FY-18 Local Assessments (from Part 1, above)	\$21,407,006	% of Total
Instructional Portion	\$13,464,181	62.89614%
Non-Instructional Portion	\$7,942,825	37.10386%
Total Operating Assessment: Instructional & Non-Instructional	\$21,407,006	100.00%

3. Apportionment of Assessment by Category (per Regional Agreemen	nt)	
A. Instructional Portion		
25% Apportioned Based on Equalized Property Valuations (EQV)	\$3,366,045	25.00%
75% Apportioned Based on Student Enrollment	\$10,098,136	75.00%
Total Instructional Portion	\$13,464,181	100.00%
Average EQV: Latest at time of FY-16 to FY-18 Budgets		
Manchester	\$2,315,711,367	74.69%
Essex	\$784,822,700	25.31%
Combined Average EQV, FY-16 to FY-18	\$3,100,534,067	100.00%
Manchester: EQV-Based Instructional Apportionment	\$2,514,015	74.69%
Essex: EQV-Based Instructional Apportionment	\$852,030	25.31%
Combined: EQV-Based Instructional Assessment	\$3,366,045	100.00%
Average Oct. 1 Enrollment: 2014-2016		
Manchester	871	62.15%
Essex	530	37.85%
Total Average Enrollment 2014-2016	1,401	100.00%
Manchester: Enrollment-Based Instructional Apportionment	\$6,275,596	62.15%
Essex: Enrollment-Based Instructional Apportionment	\$3,822,540	37.85%
Combined: Enrollment-Based Instructional Assessment	\$10,098,136	100.00%
B. Non-Instructional Portion 25% Apportioned Based on Equalized Property Valuations (EQV)	\$1,985,706	25.00%
75% Apportioned Based on Town Populations	\$5,957,119	
	\$5,957,119	75.00%
Total Non-Instructional Portion	\$7,942,825	75.00% 100.00%
Average EQV: Latest at time of FY-16 to FY-18 Budgets		
	\$7,942,825 \$2,315,711,367	100.00% 74.69%
Average EQV: Latest at time of FY-16 to FY-18 Budgets Manchester Essex	\$7,942,825 \$2,315,711,367 \$784,822,700	74.69% 25.31%
Average EQV: Latest at time of FY-16 to FY-18 Budgets Manchester	\$7,942,825 \$2,315,711,367	100.00% 74.69%
Average EQV: Latest at time of FY-16 to FY-18 Budgets Manchester Essex Combined Average EQV, FY-16 to FY-18	\$7,942,825 \$2,315,711,367 \$784,822,700 \$3,100,534,067	74.69% 25.31% 100.00%
Average EQV: Latest at time of FY-16 to FY-18 Budgets Manchester Essex Combined Average EQV, FY-16 to FY-18 Manchester: EQV-Based Non-Instructional Apportionment	\$7,942,825 \$2,315,711,367 \$784,822,700 \$3,100,534,067 \$1,483,074	74.69% 25.31% 100.00% 74.69%
Average EQV: Latest at time of FY-16 to FY-18 Budgets Manchester Essex Combined Average EQV, FY-16 to FY-18	\$7,942,825 \$2,315,711,367 \$784,822,700 \$3,100,534,067	74.69% 25.31% 100.00%
Average EQV: Latest at time of FY-16 to FY-18 Budgets Manchester Essex Combined Average EQV, FY-16 to FY-18 Manchester: EQV-Based Non-Instructional Apportionment Essex: EQV-Based Non-Instructional Apportionment Combined: EQV-Based Non-Instructional Assessment	\$7,942,825 \$2,315,711,367 \$784,822,700 \$3,100,534,067 \$1,483,074 \$502,632	74.69% 25.31% 100.00% 74.69% 25.31%
Average EQV: Latest at time of FY-16 to FY-18 Budgets Manchester Essex Combined Average EQV, FY-16 to FY-18 Manchester: EQV-Based Non-Instructional Apportionment Essex: EQV-Based Non-Instructional Apportionment Combined: EQV-Based Non-Instructional Assessment Town Populations	\$7,942,825 \$2,315,711,367 \$784,822,700 \$3,100,534,067 \$1,483,074 \$502,632 \$1,985,706	74.69% 25.31% 100.00% 74.69% 25.31% 100.00%
Average EQV: Latest at time of FY-16 to FY-18 Budgets Manchester Essex Combined Average EQV, FY-16 to FY-18 Manchester: EQV-Based Non-Instructional Apportionment Essex: EQV-Based Non-Instructional Apportionment Combined: EQV-Based Non-Instructional Assessment Town Populations Manchester Population 2010 U.S. Census	\$7,942,825 \$2,315,711,367 \$784,822,700 \$3,100,534,067 \$1,483,074 \$502,632 \$1,985,706 5,136	74.69% 25.31% 100.00% 74.69% 25.31% 100.00%
Average EQV: Latest at time of FY-16 to FY-18 Budgets Manchester Essex Combined Average EQV, FY-16 to FY-18 Manchester: EQV-Based Non-Instructional Apportionment Essex: EQV-Based Non-Instructional Apportionment Combined: EQV-Based Non-Instructional Assessment Town Populations	\$7,942,825 \$2,315,711,367 \$784,822,700 \$3,100,534,067 \$1,483,074 \$502,632 \$1,985,706	74.69% 25.31% 100.00% 74.69% 25.31% 100.00%
Average EQV: Latest at time of FY-16 to FY-18 Budgets Manchester Essex Combined Average EQV, FY-16 to FY-18 Manchester: EQV-Based Non-Instructional Apportionment Essex: EQV-Based Non-Instructional Apportionment Combined: EQV-Based Non-Instructional Assessment Town Populations Manchester Population 2010 U.S. Census Essex Population 2010 U.S. Census Combined Town Populations	\$7,942,825 \$2,315,711,367 \$784,822,700 \$3,100,534,067 \$1,483,074 \$502,632 \$1,985,706 5,136 3,504 8,640	74.69% 25.31% 100.00% 74.69% 25.31% 100.00%
Average EQV: Latest at time of FY-16 to FY-18 Budgets Manchester Essex Combined Average EQV, FY-16 to FY-18 Manchester: EQV-Based Non-Instructional Apportionment Essex: EQV-Based Non-Instructional Apportionment Combined: EQV-Based Non-Instructional Assessment Town Populations Manchester Population 2010 U.S. Census Essex Population 2010 U.S. Census	\$7,942,825 \$2,315,711,367 \$784,822,700 \$3,100,534,067 \$1,483,074 \$502,632 \$1,985,706 5,136 3,504	74.69% 25.31% 100.00% 74.69% 25.31% 100.00% 100.00%

	FORMULA IN	PUTS - AVERAGE E	QV & ENROLLMENT	
Latest Equalized Property Valuations (EQV) By Town				
	FY-16	FY-17	FY-18	Average
Manchester	\$2,276,185,500	\$2,276,185,500	\$2,394,763,100	\$2,315,711,367
Essex	\$766,992,800	\$766,992,800	\$820,482,500	\$784,822,700
Total	\$3,043,178,300	\$3,043,178,300	\$3,215,245,600	\$3,100,534,067
Source:	FY-2014 EQV	FY-2014 EQV	FY-2016 EQV	
Published:	1/29/2015	1/29/2015	1/23/2017	
		Student Enro	Ilment By Town	
	Oct. 1, 2014	Oct. 1, 2015	Oct. 1, 2016	Average
Manchester	895	868	849	871
Essex	562	527	502	530
Total	1,457	1,395	1,351	1,401

Apportionine	t Formula: Input Trends			
	FY-16	FY-17	FY-18	Input Contribution to Assessment
	11-10		11-10	Assessment
EQV	25% of Instructional & Non-	-Instructional Costs		
Manchester	74.8%	74.8%	74.5%	
Essex	25.2%	25.2%	25.5%	EQV
Total	100.0%	100.0%	100.0%	25.0%
Enrollment	75% of Instructional Costs			
Manchester	61.4%	62.2%	62.8%	Student
Essex	38.6%	37.8%	37.2%	Enrollment
Total	100.0%	100.0%	100.0%	47.2%
Population	75% of Non-Instructional C	osts		
Manchester	59.4%	59.4%	59.4%	Town
Essex	40.6%	40.6%	40.6%	Population
Total	100.0%	100.0%	100.0%	27.8%
			All Factors Combined	100.0%

4. APPORTIONMENT SUMMARY	Manchester	Essex	Combined
Instructional: EQV-Based	\$2,514,015	\$852,030	\$3,366,045
Instructional: Enrollment-Based	\$6,275,596	\$3,822,540	\$10,098,136
Total Instructional Assessment	\$8,789,611	\$4,674,570	\$13,464,181
Non-Instructional: EQV-Based	\$1,483,074	\$502,632	\$1,985,706
Non-Instructional: Population-Based	\$3,541,176	\$2,415,943	\$5,957,119
Total Non-Instructional Assessment	\$5,024,250	\$2,918,574	\$7,942,825
Total FY-18 Assessment - Instructional & Non-Instructional	\$13,813,861	\$7,593,144	\$21,407,006
% of Total	64.53%	35.47%	100.00%